

Horizon Securities

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| Neutral/Medium | 2M |
|-------------------------------|-------------|
| <i>Initiation of Coverage</i> | |
| Price (VND) | 133,000 |
| Target price (VND) | 138,000 |
| Expected share price return | 3.8% |
| Expected dividend yield | 1.9% |
| Expected total return | 5.6% |

| Stock Profile/Statistics | 22-Aug-09 |
|--------------------------------|------------------|
| Reuters Ticker | DHG |
| Sector | Pharmaceutical |
| VND/USD | 17,817 |
| Shares Outstanding | 19,992,530 |
| Market Capitalisation (VNDmIn) | 2,659,007 |
| Foreign room (%) | 44% |
| 52 week High/ Low (VND) | 153,000 / 94,500 |
| 3-mth average daily trading | 4,548 |

| Stock Performance (%) | 1M | 3M | 6M |
|-----------------------|------|-------|--------|
| Absolute (%) | 20.9 | 16.7 | 37.1 |
| Relative (%) | 5.9 | (9.1) | (37.8) |

| Owship Structure | % |
|------------------|-------|
| State (SCIC) | 43.0% |
| Foreigners | 44.0% |
| Local | 13.0% |



Ahead of the Pack but Fully Valued

Hau Giang Pharmaceutical (DHG) - Established in 1974 as a state-owned company, DHG was equitized in 2004 and listed on HOSE in 2006. The company is mainly engaged in manufacturing pharmaceutical products with four main product lines namely antibiotics, pain relief, otorhinolaryngology (ORL) and vitamins. These four product lines contributed nearly 84% to total revenue in 2008. DHG is ranked 4th in Vietnam's pharmaceutical industry in terms of revenue with a total turnover of VND1,573bln (US\$86mIn) in 2008, and took 6.6% of total market share. Despite its small market share, it is still the leader in terms of market share among local companies and also the biggest domestic drug manufacturer with a total capacity of 3 billion units per year.

Investment Highlights

- **We are initiating coverage on Vietnam's largest pharmaceutical manufacturer**, Hau Giang Pharmaceutical (DHG.HM), with a **NEUTRAL** rating, as we believe the company will continue to benefit from having one of the strongest domestic distribution network coupled with the largest capacity. Our blended valuation approach gives us a price objective for DHG of VND138,000 (US\$7.77) per share which represents a 3.8% premium to the current market price.
- **The Vietnam pharmaceutical industry** grew by 18% CAGR over the past 8 years and still has a lot of room to expand in the future since drug expenditure per capita in Vietnam, which was US\$16.45 per capita in 2008, is less than half that of other developing countries such as Thailand, Philippines and China. The industry is expected to grow at 15% from 2009-2012.
- **New formulations, geographical reach and alignment of the product portfolio towards the high-growth chronic segments** should be the key growth drivers for the Vietnamese pharmaceutical sector. We are positive on large Vietnamese domestic players, which have the financial strength to invest in infrastructure to address penetration-driven growth. We expect to see consolidation in the domestic market as smaller players are either bought by larger players or are edged out of the market. We remain cautious about the growth prospects of multi-national companies, since we expect limited pricing power, in rural and suburban regions, at least in the near term.
- **DHG is Vietnam's biggest pharmaceutical company in terms of capacity** with a total capacity of 3bln unit products per year. As a result DHG deals with price fluctuation in raw materials better than its competitors and has reached economies of scale through reducing fixed costs per unit. Consequently, DHG has COGS per product (around VND232 per unit) 25%-38% lower than its peers, according to our calculations.
- **In 3Q2009, DHG will start constructing its new Non-beta-lactam plant** with a total investment of VND250bln (US14.1mIn). The project is expected to be completed in 2Q2011 and will double its current capacity to 7bln unit products per year.

Initiation of Coverage – DHG Pharma

1H09 performance

In 1H09, DHG revenue increased by 4% yoy to VND803.77 bln (US\$45mln) but net profit increased by 37% yoy to VND93.48 bln (US\$5mln) thanks to a change in accounting policies and more efficient cost controls. Starting this year, DHG will deduct discounts to wholesalers and certain commissions directly from revenue. We understand that this accounting policy is a common practice in the pharmaceutical industry and this change will help the market benchmark DHG to its peers more accurately.

From management we learned that they will continue to restructure the product portfolio to concentrate on higher margin products such as cardiovascular and glycosuria drugs as well as nutraceuticals.

Over the first half of the year, the company made a VND18 billion (US\$1mln) provision for its portfolio investment which was calculated on the assumption that stock prices would drop to their par value (VND10,000). Currently, the portfolio investment of DHG is valued at VND51,858 mln (US\$3mln).

Valuation and Recommendation

We are initiating coverage on Vietnam's largest pharmaceuticals manufacturer, Hau Giang Pharmaceutical (DHG.HM) with a **NEUTRAL** rating given the strong performance of the stock and limited upside to our price objective. Our blended valuation approach gives us a price objective for DHG of VND138,000 (US\$7.77) per share which represents a 3.8% premium to the current market price. It implies a target 10/11 PER of 12.3x and 10.8x respectively in-line with domestic peers but much lower than its regional peers.

Our blended valuation approach gives us a price objective for DHG of VND138,000 (US\$7.77) per share.

Our blended valuation approach assigns equal weights to the combination of our intrinsic (Discounted Cash Flow) valuation and our relative (Price-to-Earnings multiple) valuation methods.

Figure 1: Valuation Matrix

| Valuation Matrix | | FY10E | Equity Value (VND'mln) | Share Price VND | Weight (%) | Weighted Value |
|-------------------------------|------|---------|---------------------------|--------------------|---------------|----------------|
| Discounted cash flow approach | WACC | 13% | 2,479,726 | 124,000 | 50% | 62,000 |
| Comparable P/E ratio approach | PER | 13.60 x | 3,048,295 | 152,000 | 50% | 76,000 |
| Weighted average share price | | | | | 100% | 138,000 |
| Current share price | | | | | VND | 133,000 |
| Premium | | | | | | 3.8% |

Source: Horizon Securities Corp.

DCF Valuation

We ran our financial model through 2016 to derive our December 2009 DCF-based valuation of VND124,000 (US\$6.98). We forecast 14.1% sales CAGR and an 8.9% EPS CAGR for the period under review. We assumed that DHG's APU growth will be capped at 5% per year given that the Drug Administration of Vietnam keeps a close eye on drug price increases and that this price increase would also depend on DHG's ability to introduce higher value products. DHG is benefiting from economies of scale which translate into the highest gross margins amongst its domestic peers. As competition increases, we assumed gross margins will tend towards regional peers. We applied a 13.2% WACC and 5% terminal growth rate, taking into account the current long-term government bond yield of 9.9% pa and an equity risk premium of 7.3%.

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Figure 2: Discounted Cash Flow

| DCF Valuation | Dec-09E | Dec-10E | Dec-11E | Dec-12E | Dec-13E | Dec-14E | Dec-15E | Dec-16E |
|---------------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| EBIT | 109,998 | 252,980 | 284,394 | 320,272 | 357,077 | 394,909 | 433,819 | 473,442 |
| + Depreciation | 15,373 | 38,490 | 51,141 | 67,536 | 68,041 | 72,663 | 82,998 | 93,333 |
| Increase (decrease) of WC | (11,499) | (52,013) | (69,831) | (82,386) | (89,351) | (97,156) | (105,807) | (114,532) |
| Operating CF | 113,872 | 239,457 | 265,704 | 305,423 | 335,766 | 370,416 | 411,010 | 452,244 |
| - Capex | (18,261) | (85,000) | (150,000) | (155,000) | (90,000) | (90,000) | (90,000) | (90,000) |
| - Tax paid | (21,417) | (24,904) | (28,348) | (31,787) | (35,313) | (38,994) | (106,926) | (116,403) |
| Free Cash Flow | 74,194 | 129,552 | 87,356 | 118,636 | 210,453 | 241,423 | 214,084 | 245,841 |
| Terminal value | | | | | | | | 3,155,585 |
| NPV | 1,885,693 | 2,054,364 | 2,313,854 | | | | | |
| +/- Net debt | 324,505 | 429,350 | 452,009 | | | | | |
| Less Minority Interest | (3,988) | (3,988) | (3,988) | | | | | |
| Equity Value | 2,206,210 | 2,479,726 | 2,761,875 | | | | | |
| Outstanding shares | 20,000,000 | 20,000,000 | 20,000,000 | | | | | |
| Value per share | 110,000 | 124,000 | 138,000 | | | | | |

Source: Horizon Securities Corp.

The following table provide the DCF sensitive analysis to different WACC and terminal growth rate assumptions.

Figure 3: Sensitivity Analysis WACC/Terminal Growth

| | | WACC | | | | | | | | |
|----------------------|------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | | 11.2% | 11.7% | 12.2% | 12.7% | 13.2% | 13.7% | 14.2% | 14.7% | 15.2% |
| Terminal growth rate | 3.0% | 134,000 | 127,000 | 121,000 | 115,000 | 110,000 | 105,000 | 101,000 | 97,000 | 94,000 |
| | 3.5% | 139,000 | 132,000 | 125,000 | 118,000 | 113,000 | 108,000 | 103,000 | 99,000 | 96,000 |
| | 4.0% | 145,000 | 137,000 | 129,000 | 122,000 | 116,000 | 111,000 | 106,000 | 102,000 | 98,000 |
| | 4.5% | 152,000 | 142,000 | 134,000 | 126,000 | 120,000 | 114,000 | 109,000 | 104,000 | 100,000 |
| | 5.0% | 160,000 | 149,000 | 139,000 | 131,000 | 124,000 | 118,000 | 112,000 | 107,000 | 102,000 |
| | 5.5% | 169,000 | 157,000 | 146,000 | 137,000 | 129,000 | 122,000 | 115,000 | 110,000 | 105,000 |
| | 6.0% | 180,000 | 166,000 | 153,000 | 143,000 | 134,000 | 126,000 | 119,000 | 113,000 | 108,000 |
| | 6.5% | 194,000 | 176,000 | 162,000 | 150,000 | 140,000 | 131,000 | 124,000 | 117,000 | 111,000 |
| | 7.0% | 210,000 | 189,000 | 173,000 | 159,000 | 147,000 | 137,000 | 129,000 | 121,000 | 115,000 |

Source: Horizon Securities Corp.

Price Multiple Valuation

For our peer comparison we chose regional companies that have over 80% of their total revenue coming from generics. We then applied a 20% discount to the regional peer average 17x 10E PER to derive a share price of VND152,000 (US\$8.56).

Figure 4: Relative Valuation

| Name | Country | 52 Weeks | | | | | | | 2008 | | | | | P/E | | | EV/EBITDA | | |
|-------------------------------|-------------|------------|------|------|----------|------------|---------|------|--------------|------------|-----|-----|------|-------|-------|-------|-----------|-------|-------|
| | | US\$/share | High | Low | TSO (mm) | Market cap | TEV | Beta | Gross margin | Net Margin | ROA | ROE | EPS | 2008 | 2009E | 2010E | 2008 | 2009E | 2010E |
| International peers | | | | | | | | | | | | | | | | | | | |
| NICHI-IKO PHARMACEUTICAL CO | JAPAN | \$33.60 | \$35 | \$20 | 31.2 | \$1,048 | \$1,218 | 0.37 | 47% | 8% | 7% | 21% | 1.17 | 28.7x | N/A | 21.2x | 17.8x | 13.3x | 11.1x |
| SAWAI PHARMACEUTICAL CO LTD | JAPAN | \$55.85 | \$58 | \$34 | 15.7 | \$877 | \$952 | 0.38 | 47% | 5% | 3% | 4% | 1.17 | 47.6x | N/A | 19.0x | 13.6x | 9.4x | 7.9x |
| TOWA PHARMACEUTICAL CO LTD | JAPAN | \$49.28 | \$54 | \$25 | 17.2 | \$846 | \$810 | 0.57 | 48% | 9% | 6% | 8% | 1.66 | 29.7x | N/A | 15.1x | 11.3x | 8.0x | 7.1x |
| TTY BIOPHARM CO LTD | TAIWAN | \$2.71 | \$4 | \$1 | 128.3 | \$348 | \$346 | 0.78 | 68% | 15% | 11% | 16% | 0.07 | 38.8x | 37.2x | 22.9x | 30.0x | N/A | N/A |
| LJUN INTL PHARMACEUTL HLDG | HONG KONG | \$0.13 | \$0 | \$0 | 2,027.0 | \$267 | \$332 | 0.16 | 46% | 6% | 4% | 7% | 0.01 | 20.2x | 11.4x | 9.5x | 12.5x | 8.2x | 7.1x |
| WHANIN PHARMACEUTICAL CO LTD | SOUTH KOREA | \$11.35 | \$12 | \$7 | 9.3 | \$106 | \$80 | 0.31 | 53% | 13% | 11% | 12% | 1.01 | 11.2x | 9.7x | N/A | 5.8x | N/A | N/A |
| KYUNG DONG PHARM CO LTD | SOUTH KOREA | \$7.52 | \$9 | \$7 | 13.3 | \$100 | \$57 | 0.35 | 62% | 14% | 9% | 10% | 0.69 | 11.0x | 8.0x | N/A | 3.4x | N/A | N/A |
| DR. REDDY'S LABORATORIES | INDIA | \$16.44 | \$17 | \$7 | 168.6 | \$100 | \$385 | 0.39 | N/A | 9% | 6% | 10% | 0.53 | 30.8x | N/A | 14.6x | 16.4x | N/A | N/A |
| CIPLA LTD | INDIA | \$5.35 | \$6 | \$3 | 777.3 | \$100 | \$266 | 0.38 | N/A | 17% | 12% | 19% | 0.19 | 28.9x | 19.1x | 16.9x | 24.6x | 15.0x | 13.8x |
| Average | | | | | | | | 0.4 | 53% | 11% | 8% | 12% | 0.7 | 27.4x | 17.1x | 17.0x | 15.0x | 10.8x | 9.4x |
| Median | | | | | | | | 0.4 | 48% | 9% | 7% | 10% | 0.7 | 28.9x | 11.4x | 16.9x | 13.6x | 9.4x | 7.9x |
| Local peers | | | | | | | | | | | | | | | | | | | |
| IMEXPHARM PHARMACEUTICAL JSC | VIETNAM | \$3.79 | \$7 | \$3 | 11.6 | \$44 | \$37 | 0.69 | 43% | 10% | 10% | 11% | 0.28 | 13.4x | 14.3x | 10.1x | 9.2x | N/A | N/A |
| DOMESCO MEDICAL IMPORT EXPOR | VIETNAM | \$4.52 | \$5 | \$2 | 13.5 | \$61 | \$61 | 0.75 | 28% | 7% | 10% | 13% | 0.26 | 17.3x | 17.9x | 13.2x | 10.3x | N/A | N/A |
| CUU LONG PHARMACEUTICAL JSC | VIETNAM | \$3.65 | \$4 | \$1 | 9.7 | \$35 | \$45 | N/A | 26% | 11% | 9% | 18% | 0.30 | 12.3x | 14.3x | 13.2x | 9.6x | N/A | N/A |
| Average | | | | | | | | 0.7 | 32% | 9% | 10% | 14% | 0.3 | 14.3x | 15.5x | 12.2x | 9.7x | N/A | N/A |
| Median | | | | | | | | 0.7 | 28% | 10% | 10% | 13% | 0.3 | 13.4x | 14.3x | 13.2x | 9.6x | N/A | N/A |
| DHG PHARMACEUTICAL JSC | VIETNAM | \$7.41 | \$9 | \$5 | 20.0 | \$148 | \$137 | 0.68 | 53% | 9% | 12% | 18% | 0.36 | 20.5x | 13.6x | 13.8x | 13.7x | 8.9x | 8.0x |

Source: HRS, Bloomberg

Catalysts to our valuation

Rapid capacity utilization

As a result of the intense competition for domestic players, we assumed that it would take until 2019 for DHG to reach 80% of its total capacity, essentially growing its output by roughly 8% per year. However, should management secure subcontracting contracts for foreign pharmaceutical companies and fully utilize its excess capacity sooner, there may be an opportunity for valuation re-rating.

Rising GDP per capita is a key growth driver

Given the growing size of the middle class and rising GDP per capita we believe this will translate into a rise of real consumer disposable incomes, a higher degree of consumer sophistication, and an increase in domestic spending on pharmaceuticals in the medium term.

Healthcare reforms and government spending likely to improve

The Vietnamese Ministry of Health has recently announced new policies which will increase the government's health care spending. In May 2009, the government announced the 2009-2015 master plans for the pharmaceutical industry. Concurrently, the government announced it would invest US\$113 million from now until 2015 to encourage the domestic manufacturing of active pharmaceutical ingredients (API) for herbal medicine, antibiotics, and vitamin C among others. The government has also committed to help domestic players improve their distribution networks and overall market share.

DHG could benefit from a potential restructuring of the Vietnamese health sector, as it operates in the hospital and generic markets.

Vietnamese generics increasingly viewed as M&A target for big pharma

Vietnamese law currently prohibits foreign companies from distributing imported drugs. Foreign companies are required to set up manufacturing plants to distribute domestically manufactured products at a heavy initial investment and high tax scheme. To bypass these constraints, big pharma has been entering the domestic market through acquisition and strategic partnerships. Three of the four listed pharmaceutical companies have already signed such strategic partnerships with global players. Consequently, we believe that the Vietnamese generic drug industry is increasingly likely to be an M&A target for big pharma. Senior management at large cap pharma have recognized the difficulty of distributing across Vietnam and that domestic pharmaceutical companies may be better positioned for this task. We believe there is value in owning shares of the last listed company which has yet to sign such a strategic partnership.

Key Investment Risks

We rate DHG as **Medium Risk** based on our assessment of industry and company-specific risk factors. Key risks that could prevent the shares from achieving our price objective include raw material risk (the company needs to deliver solid volume growth and continually source raw materials more cheaply to offset ongoing pricing pressure) and pricing/regulatory risk (the lack of control over output price, unexpected negative government actions on drug pricing and timely regulatory changes). The company also faces stiff competition from domestic generic companies and big pharma. The longer-term outlook is unclear which could make it harder for the company to fully utilize its new capacity despite an improving competitive landscape in the short-term, with key players temporarily absent from its main market segments. Finally, earnings can be impaired by further devaluation of

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the VND which increase costs of raw materials. However, if any of these factors proves to have less of an effect than we anticipate, the stock could materially outperform our price objective.

Fierce competition in generic market

The Vietnam pharmaceutical market is highly competitive since most of its products are generic and relatively simple to produce. There are many different brands competing in each category. None of the Vietnamese drug companies have the human resources or capital to undertake drug discovery R&D; they typically make minor modifications to already existing drugs. A new generic product appears on the market about every 6-12 months competing with the first-to-market product. DHG's strong distribution network and brand recognition may be insufficient for the company to maintain its market share and margins.

Foreign entrants and a shrinking market for locals

Rising GDP per capita and increasing consumer sophistication may hinder DHG's sales, should Vietnamese consumers, who are generally drawn to foreign brands for their assumed higher quality, switch from VN brands to foreign ones.

Volatility in raw materials costs, little control over drug price and FX risk

Vietnam lacks the manufacturing capabilities to produce the active pharmaceutical ingredients (API) and in effect, the whole of the domestic industry is focused on a very small section of the value chain, as Vietnam also lacks the human resources for R&D and drug discovery.

As raw material costs account for approximately 70-80% COGS and 40% of revenue, their volatility significantly affect margins, especially when output prices changes are constrained by the Drug Administration of Vietnam.

Vietnamese drug producers have to import 90% of raw material, mainly from China, India and Singapore and have no bargaining power over their international suppliers. Since drug prices are controlled by the Drug Administration of Vietnam, companies wanting to adjust their drug prices must receive approval from Hanoi. Up to July 2009, the trailing 12 month medical and healthcare products index increased only by 7.92% while trailing inflation reached 9.25%, according to GSO Vietnam.

Figure 5: Earning's Sensitivity to change in API price

| | | | | | | | | | |
|---------------------------------|---------|---------|---------|---------|--------|--------|---------|---------|---------|
| Average API price (US\$ per kg) | 34.8 | 33.35 | 31.9 | 30 | 29 | 28 | 26.1 | 24.65 | 23.2 |
| % change | 20.0% | 15.0% | 10.0% | 5.0% | 0.0% | (5.0%) | (10.0%) | (15.0%) | (20.0%) |
| Gross profit margin | 45.52% | 47.27% | 49.03% | 50.78% | 52.54% | 54.30% | 56.05% | 57.81% | 59.56% |
| EPS | 4,840 | 6,039 | 7,239 | 8,438 | 9,638 | 10,837 | 12,037 | 13,236 | 14,436 |
| % change | (49.8%) | (37.3%) | (24.9%) | (12.4%) | 0.0% | 12.4% | 24.9% | 37.3% | 49.8% |

Source: HRS

Domestic producers typically bear a currency exchange rate risk as they need to import most of their raw materials. In 2008, the price of some essential APIs such as Amoxicillin, Cephalexin, Paracetamol increased by nearly 26%-50% while the VND lost 9.5% against the greenback. In 2008, the raw material costs of DHG increased by 24% on average while losses from foreign exchange rates were VND9,470 mln (US\$0.53mln) or 1% of total revenue.

DHG’s Critical Success Factors

Strong Sales Network

Vietnam’s pharmaceutical companies engage in intense competition with a battery of undifferentiated products. In this environment, building and controlling the widest distribution network as possible becomes an effective strategy and barrier for competitors. Owning a strong distribution channel not only enables a company to sell its own products but also to become a subcontractor or distributor for international pharmaceuticals.

Each year DHG typically invests between VND30-50bln to expand its distribution network against VND10-20bln from its local peers. DHG has built a diversified distribution network covering more than 20,000 retailers and 100 hospitals out of a total 39,172 retailers and 976 hospitals across Vietnam. As such DHG owns one of the strongest national wholesaler distribution networks in the pharma space, both in terms of sales-point coverage and control over its channel’s end-retailers. Pharmacies selling DHG products can benefit from between 16-20% discounts compared with only 10-15% from other brands. Investing heavily in its distribution network and marketing campaigns to gain market share may have impaired operating and net margins in the short-term but we believe that as the company fully utilizes its distribution network it will have the flexibility to market new products and potentially partner with foreign big pharma to fuel sales.

DHG has the strongest pharmaceutical network in the country covering more than 20,000 retailers and 100 hospitals.

DHG has already secured brand awareness and consumer loyalty. The company is typically viewed by consumers as offering the highest level of quality for its price; it offers higher quality products than its domestic peers at more competitive prices than foreign brands (see Appendix A). By and large, DHG’s products price is 25%-50% lower than the same kind of imported drugs but still 5%-20% higher than the local competitors thanks to its trusted brand name.

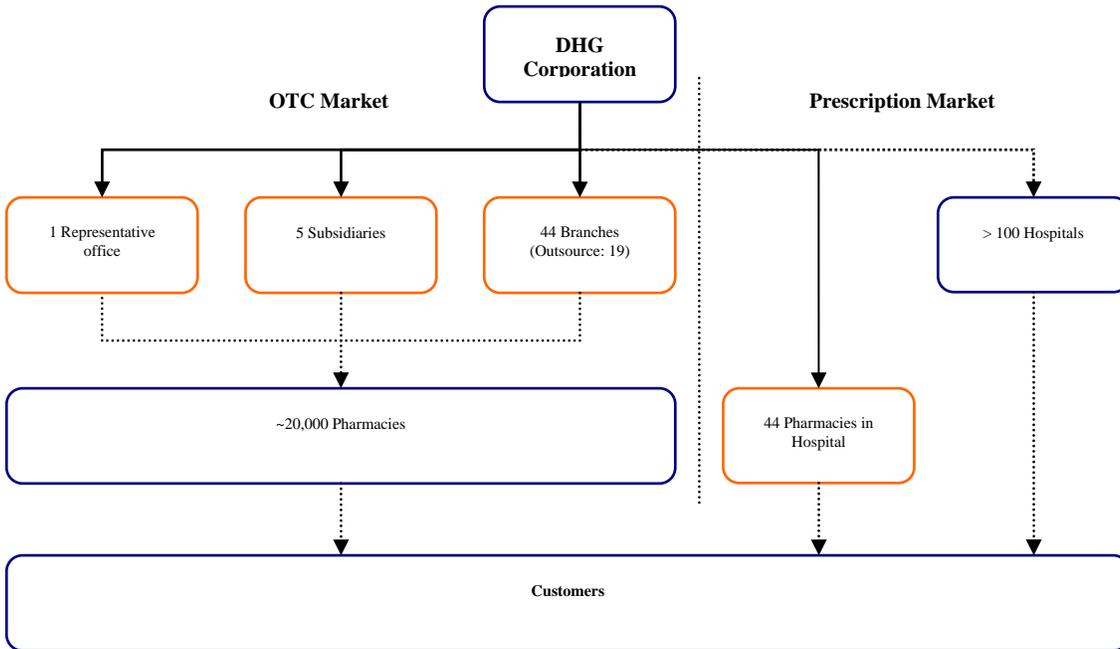
By and large, DHG’s products price is 25%-50% lower than the same kind of imported drugs but still 5%-20% higher than the local competitors thanks to its trusted brand name.

Figure 6: Distribution network of top Vietnamese pharmaceutical companies in 2008

| Distribution network | Representative | Subsidiaries | Branches | Outsourcing | Pharmacies in Hospital | Sales man |
|----------------------|----------------|--------------|----------|-------------|------------------------|-----------|
| DHG | 1 | 5 | 25 | 19 | 44 | 798 |
| IMP | - | - | 14 | 20 | - | 400 |
| DMC | - | - | 6 | 3 | - | 200 |

Source: Company Report, HRS

Figure 7: DHG's distribution network as of March 31, 2009



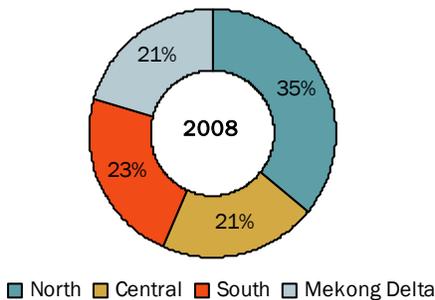
Source: Company Report, HRS

Expanding geographically

Today, the first-tier cities namely Hanoi and HCMC are the most vibrant markets for pharmaceuticals. Although these cities account for only 14% of the total population, they record 20% of total drugs sales. Strong urban population growth (average 2.9% per annum compared with 1% in other areas), the highest per capita income in the country (US\$1,000 per capita per annum in HCMC and US\$709 in Hanoi compared with US\$430 average for Vietnam) and highest per capita healthcare expenditures have created ideal markets for big pharma. Urban consumers are increasingly willing to pay a premium price for foreign drugs as these are perceived to have greater effectiveness and quality.

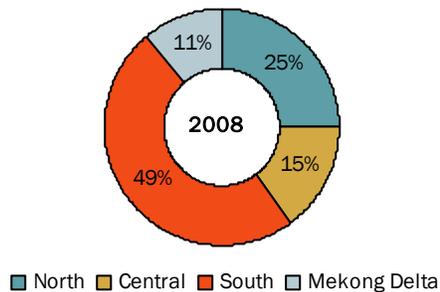
The company is expanding its network into suburban and rural areas.

Figure 8: Population by region



Source: GSO

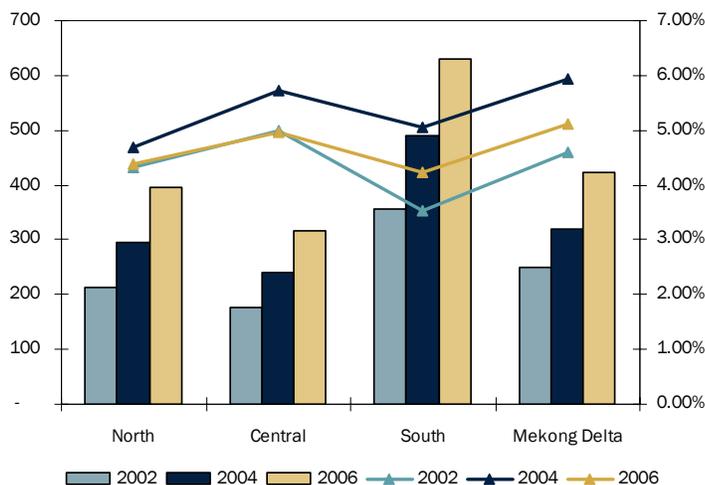
Figure 9: Drug expenditure by region



Source: Jaccar, HRS estimate

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Figure 10: Yearly income per capita and % of yearly consumption expenditure for health care per capita



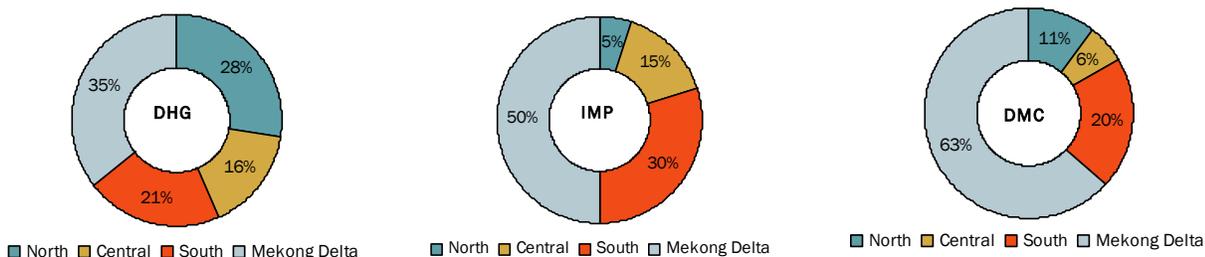
Source: GSO

In Vietnam, big pharma dominates first-tier cities. The three largest multi-national companies alone, Sanofi-Aventis, GSK, and Novartis, have a combined market share of over 42%. Furthermore, big pharma almost exclusively focuses on Hanoi and HCMC. For example, around 75% of GSK’s sales force for its Panadol brand serves only Hanoi and HCMC and these two cities combined generate 50% of the company’s total revenue. The situation is similar with Novartis which has more than 70% of its regional sales managers serve only Hanoi and HCMC markets.

For the past few years, DHG’s management adopted a strategy to avoid competing head-on with big pharma; instead the company has focused on penetrating and cementing its market share within rural and suburban markets specifically in the Mekong Delta, the North and in the Central (MNC) regions. Management recognized that competition is markedly higher in first-tier cities for a wide range of drugs, leaving suburban and rural areas open for companies eager to expand their distribution footprint. Moreover, per capita income and health care expenditures in the MNC regions have been higher than in other rural areas. From 2004 to 2006, per capita income in MNC regions grew by 10.33% CAGR compared with 8.76% CAGR in other rural regions while health care expenditures in those regions increased by 7.89% CAGR, three times higher than in other rural areas of the country (2.41% CAGR). The population in MNC regions is more sensitive to the drug price but do factor in the drug quality. We believe DHG’s perceived higher quality, affordable prices, and brand loyalty combined with its expanding distribution into the MNC and lower market penetration of big pharma in these regions are fundamental for DHG to benefit from the rising affluence of the rural households.

Management recognized that competition is markedly higher in first-tier cities for a wide range of drugs, leaving suburban and rural areas open for companies eager to expand their distribution footprint.

Figure 11: Revenue by region of top local pharmaceutical companies in 2008



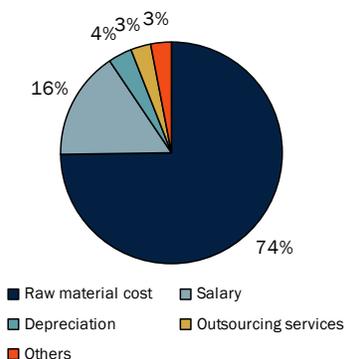
Source: Company Report, HRS

Size does matter

As Vietnamese pharmaceutical companies have to import nearly 90% of their active pharmaceutical ingredients, larger companies can better control their COGS and benefit from economies of scale. Not surprisingly, the three largest domestic pharmaceutical companies plan to double their respective capacity by 2010.

DHG's scale enables the company to benefit from greater discounts when purchasing raw materials than its domestic competitors.

Figure 12: Normal Cost Structure per Unit



Source: HRS

Figure 13: Capacity of top 3 Vietnamese pharma

| Capacity | | 2008 | 2009F | 2010F | 2011F | 2012F |
|----------|-----------|-------|-------|-------|-------|-------|
| DHG | mln'units | 3,000 | 3,000 | 3,000 | 7,000 | 7,000 |
| IMP | mln'units | 1,100 | 1,100 | 2,100 | 2,100 | 2,100 |
| DMC | mln'units | 1,410 | 2,100 | 2,360 | 2,360 | 2,360 |

Source: Company Reports

DHG's scale enables the company to benefit from greater discounts when purchasing raw materials than its domestic competitors. DHG typically enjoys discounts ranging from 5-10% higher than its peers. The company has built and maintained strong relationships with its suppliers who have been known to give the company advance notice of upcoming price increases. As a result, DHG's raw materials only increased by 24% in 2008 while inflation hit many of its competitors.

Moreover, the company has the lowest fixed cost per unit amongst its domestic peers. DHG's fixed costs per unit in 2008 were 25% lower than those of IMP and less than half those of DMC. By 2013, when DHG will have completely depreciated its current manufacturing facility, we expect its fixed costs per unit to drop to less than 50% of what it is today.

Figure 14: Fixed cost per unit

| Fixed cost per Unit | 2008 | 2013E | 2015E |
|---------------------|------|-------|-------|
| DHG | 8.6 | 4.0 | 3.6 |
| IMP | 10.8 | 11.4 | 6.2 |
| DMC | 18.0 | 9.5 | 5.7 |

Source: HRS, Unit: VND

Figure 15: COGS per unit

| COGS per unit | 2006 | 2007 | 2008 |
|---------------|------|------|------|
| DHG | 162 | 192 | 232 |
| IMP | 380 | 217 | 291 |
| DMC | 226 | 255 | 320 |

Initiation of Coverage – DHG Pharma

New product offerings – building a strong portfolio

As Vietnamese companies do not have sufficient capital or proper human resources to seriously invest in their own R&D innovations, most of their “new” products are either generics or low value-added products. Although many companies continue to improve their product offerings by launching plain-vanilla generics, DHG has been able to generate higher-margin revenue and accelerated growth by introducing branded generics to the market and bringing in first-to-market generic versions of patented products. Additionally, the company gained first mover’s advantage by focusing on difficult-to-make products; DHG was the first Vietnamese company to successfully produce third generation antibiotics, namely Haginat and Klamentin in 2005. These days the company is looking at categories such as bone (Davita Bone), cardiovascular (Glumeform) and nutraceuticals (Spivital); product groups that have potential to grow as standards of living continue to rise and that have higher gross margin than the traditional groups (antibiotic and pain relief). These categories also have less competition pressure as most local peers still compete in the traditional groups and foreigners offers these at a much higher price. In our view, these steps reflect good vision of management board and its flexibility to adapt to market changes.

DHG is focusing product groups that have strong growth potential as standards of living continue to rise and that have higher gross margin than its traditional groups (antibiotic and pain relief).

Figure 16: Top 8 brand names of DHG in 2008

| Brand name | Application | 2008's Revenue (VND'mln) | Public year | Note |
|-------------|----------------|--------------------------|-------------|--------------------------------|
| Hapacol | Pain relief | 197,000 | 2000 | |
| Klamentin | Antibiotic | 134,000 | 2005 | Bioequivalent test in Apr 2009 |
| Haginat | Antibiotic | 81,000 | 2005 | Bioequivalent test in 2007 |
| Eugica | Respiratory | 72,000 | 2006 | |
| Davita Bone | Bone | 20,000 | 2008 | |
| Unikids | Nutrition | 20,000 | 2006 | |
| Eyelight | Nutrition | 15,000 | 2007 | |
| Glumeform | Cardiovascular | 4,900 | 2007 | Bioequivalent test in 2007 |
| Spivital | Nutrition | 586 | Sep-08 | |

Source: DHG

Figure 17: Number of new products of top 3 Vietnamese Pharmaceutical Companies

| Number of new products | 2005 | 2006 | 2007 | 2008 |
|------------------------|------|------|------|------|
| DHG | 25 | 30 | 30 | 42 |
| IMP | 26 | 36 | 29 | 26 |
| DMC | 24 | 31 | 29 | 20 |

Source: Companies Report

Investment Pipeline

In 3Q2009, DHG will start building its new non-beta lactam plant which will have a design capacity of 4 billion units per year, more than doubling its current capacity to a total of 7 billion units/year. The total investment of this project is expected to be VND250bln (US\$14.1mln) and the plant should be operational by 2Q2011. Currently, the project is in the final phase of legal documentations and is expected to start without delay.

DHG will start building its new non-beta lactam plant which will have a design capacity of 4 billion units per year, more than doubling its current capacity to a total of 7 billion units/year.

The company also plans to invest another VND50bln (US\$2.8mln) to strengthen its distribution network in Gia Lai, Ben Tre, Dong Thap, Lam Dong, Tra Vinh, Bac Lieu and Hau Giang provinces. As we have discussed earlier, the distribution network is a precious asset and further investments will ensure continual sales of its new capacity.

In order to finance a total VND300bln (US\$16.9mln) investment, the company has borrowed VND100bln (US\$5.6mln) through the subsidized interest rate program at an interest rate of 4.8% and will use its own cash for the remaining portion.

The Company

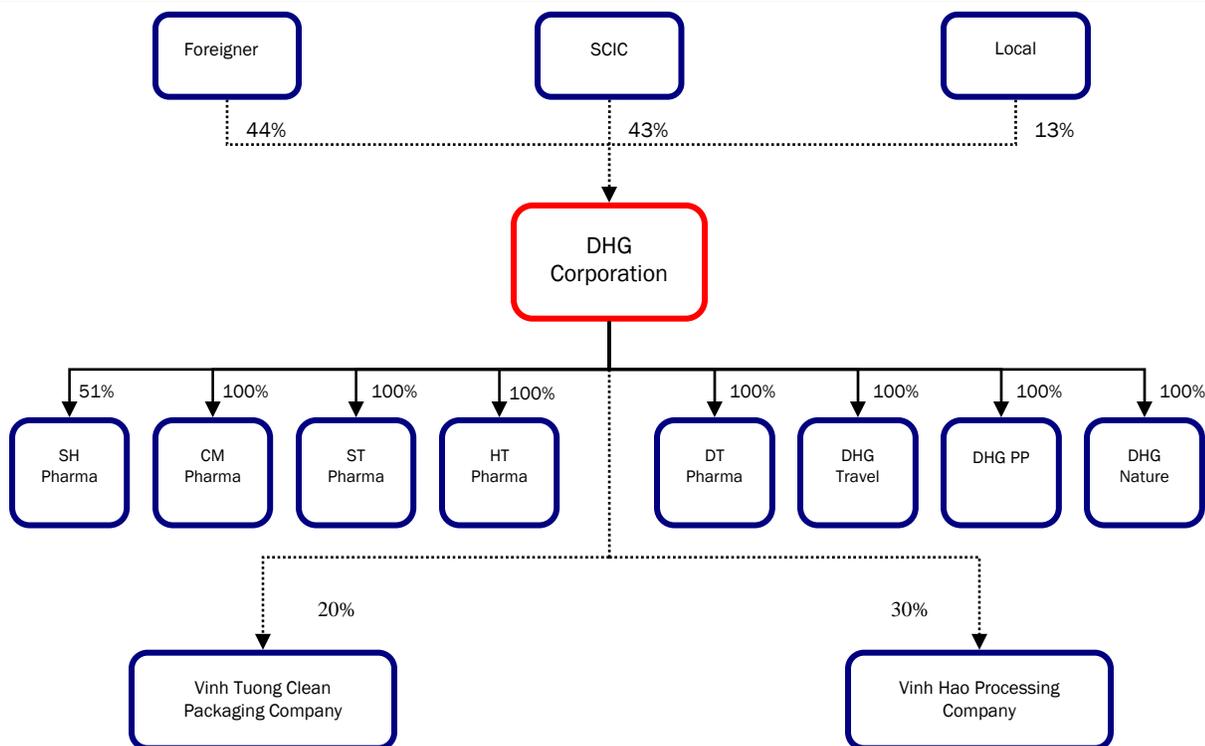
Established in 1974 as a state-owned company, Hau Giang Pharmaceutical (DHG) was equitized in 2004 and listed on HOSE in 2006. The company has four main product lines namely antibiotics, pain relief, otorhinolaryngology (ORL) and vitamins. These four product lines contributed nearly 84% to total revenue in 2008.

DHG is the leader among domestic players and is the biggest drugs manufacturer in Vietnam.

DHG is ranked 4th in Vietnam’s pharmaceutical industry in terms of revenue with total turnover of VND1,573bln (US\$86mln) in 2008. Moreover, the company is the leader among domestic players and is the biggest drugs manufacturer in Vietnam with a total capacity of 3 billion units per year.

The State Capital and Investment Corporation (SCIC) is currently the largest share holder with a 43% stake, followed by Citigroup Global Market (5.98%). As of August 20th 2009, foreigners hold 8,412,880 shares or 44 % of the total share while locals hold the remaining 13%.

Figure 18: DHG’s Corporate Structure as of March 2009



Source: Company Report, HRS

Main product lines

Although the company produces over 300 products within 12 different categories, its portfolio has little differentiation with its peers. Of the 12 product categories antibiotics, pain-relief, respiratory drugs and vitamins account for over 84% of the company’s revenue.

Antibiotics, pain-relief, respiratory drugs, vitamins and digestive system drugs account for over 90% of the company’s revenue.

Initiation of Coverage – DHG Pharma

Figure 19: DHG's Revenue Structure by 12 categories

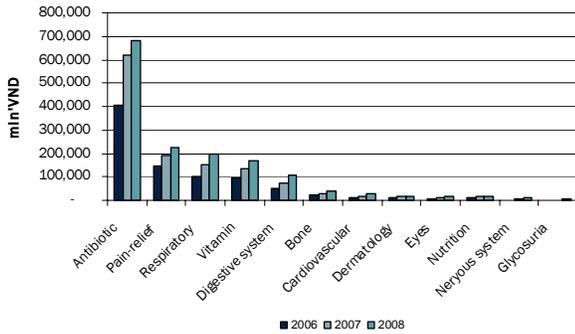
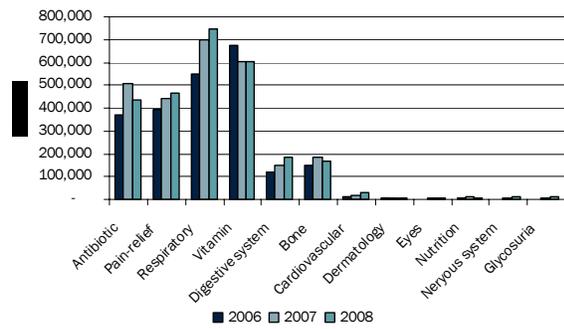
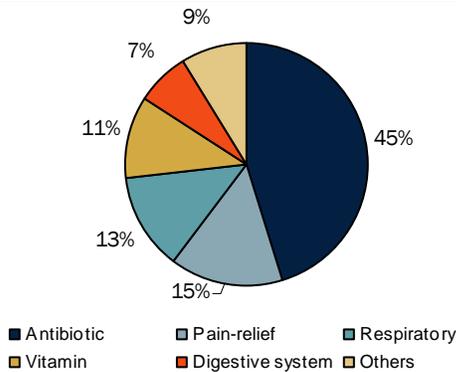


Figure 20: Volume Structure by 12 categories

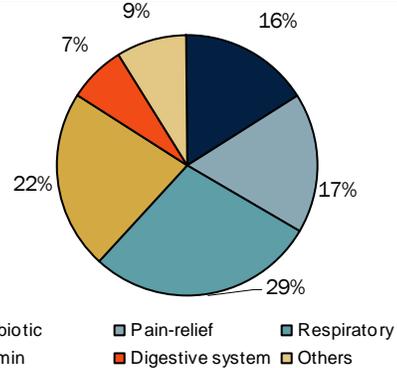


Source: Company Report

Figure 21: DHG's Revenue Structure in 2008



& Volume Structure in 2008



Source: Company Report

While antibiotics account for only 16% in terms of sales volumes they correspond to 45% of DHG's total revenue. This product category has seen the strongest growth over the past three year with 29.5% CAGR thanks to the introduction of two new third-generation antibiotics, Haginat and Klamentin which have become flagship brands of the company. As a result of its first mover's advantage and strong brand equity of these two products DHG is able to claim a 5-44% premium over other local brand names such as Domesco's Ofmantine, Imexpharm's Claminat and Mekopharm's Augbactam.

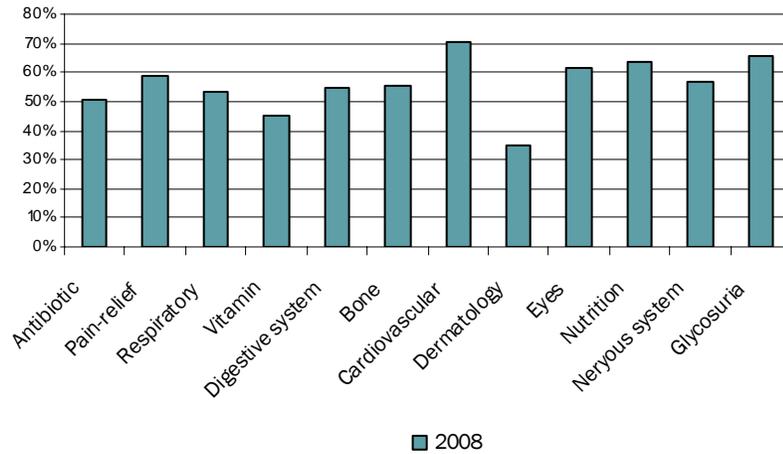
Antibiotics grew by 29.5% CAGR over the past three years thanks to the introduction of two new third-generation antibiotics, Haginat and Klamentin.

However, as raw material costs for amoxicillin and penicillin shot up over 100% in 2008, DHG had to reduce production volume of antibiotics. We believe these two products should continue to have strong growth potential as local producers currently account for 15-20% of the antibiotics market and this segment is expected to continue to grow by 18%-20% per year for the next five years.

Pain relief drugs grew by 24% CAGR over the last three years.

The pain relief category is one of the most competitive drug segments. Hapacol the company's flagship pain-relief drug contributed VND197bIn (US\$11.12mln) or 13% of total revenue in 2008 and has recorded 24% CAGR over the last three years.

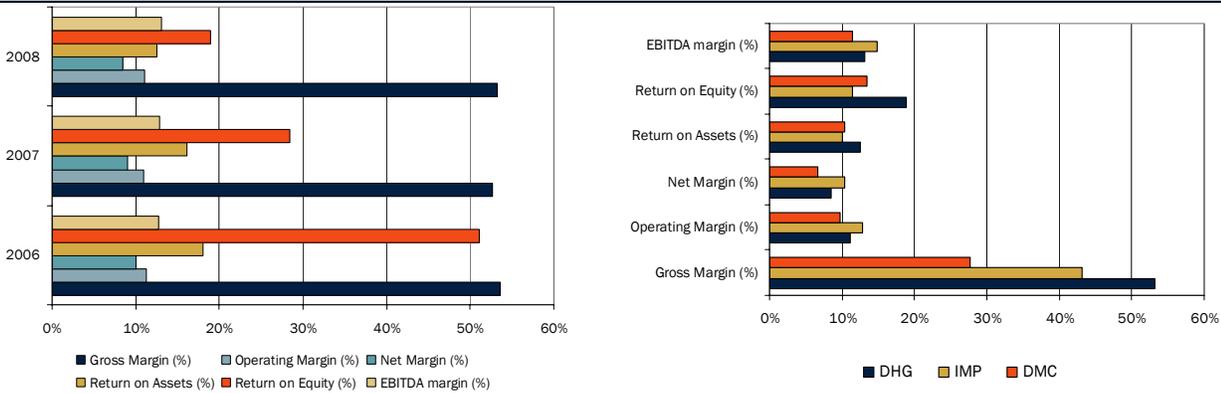
Figure 22: Gross margin per category



Source: Company Report

Profitability

Figure 23: Profitability ratio of DHG from 2006-2008 & compared with other peers

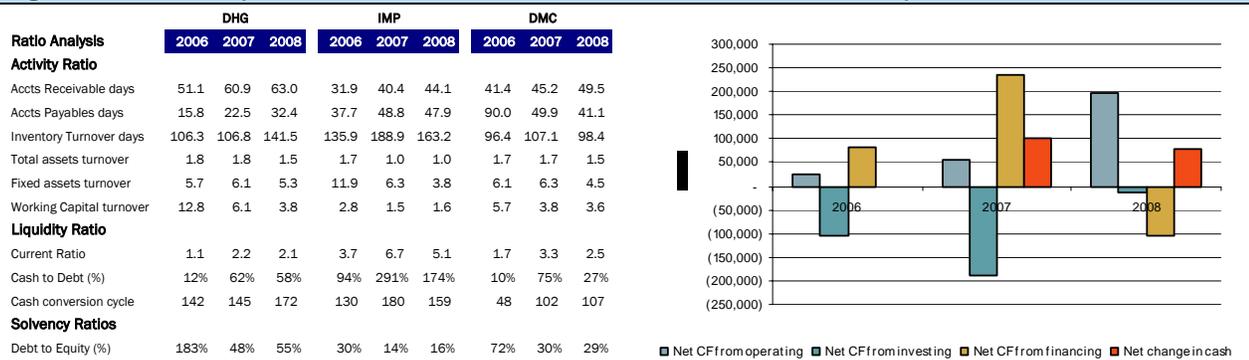


Source: Company Report

Cash flow management

In the last three year the company's market share grew 47% to 5.6% in 2008 and revenues increased 71% to VND1,485bln (US\$84mln), outperforming all of its peers. In addition, the working capital turnover fell 71% to 3.8x and the company used cash from operating to finance its investment and pay part of its debt in 2008. Management indicated to us they will continue to follow strict cash management policies in the future.

Figure 24: Ratio Analysis & DHG's cash flow analysis



Source: Company, HRS

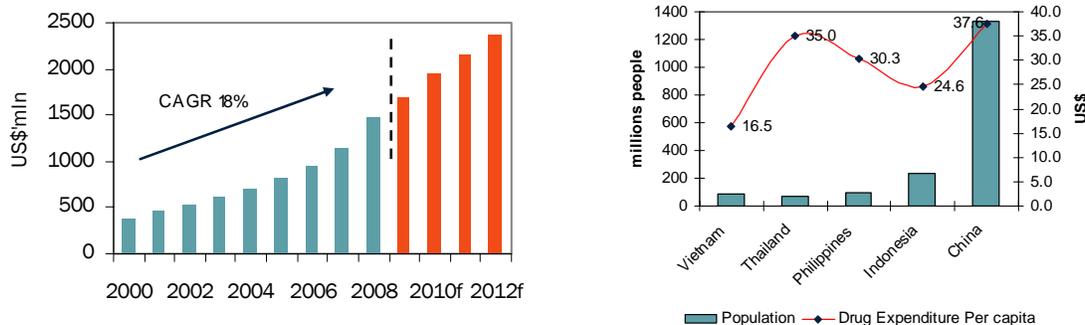
Industry

Vietnam is one of the fastest growing pharmaceuticals markets in the world (18% CAGR from 2000-2008), benefiting from increasing government and consumer spend. In 2008 alone, Vietnam's pharma industry grew by 25%, generating US\$1.425 billion and contributing 1.77% to the country's total GDP. Drug expenditures per capita in Vietnam stood at US\$16.45 in 2008, still much lower than most Asian countries. Given consumers' greater health awareness, low per-capita drug spending, economic growth, and better rural access of medication, we estimate that Vietnam's pharma industry will continue to grow at 15% from 2009-2012.

Vietnam is one of the fastest growing pharmaceuticals markets in the world (18% CAGR from 2000-2008), benefiting from increasing government and consumer spend. In 2008 alone, Vietnam's pharma industry grew by 25%, generating US\$1.425 billion.

As drug-related costs are primarily borne by patients, in the event of an economic slowdown and lower income growth, industry growth may be adversely affected. However, we do not think these adverse effects will be debilitating, to the industry. On the contrary, the domestic pharmaceutical industry may benefit from a greater push towards low-cost generics rather than international branded drugs.

Figure 25 : Vietnam Pharmaceutical Market & Drug consumption per capita in 2008



Source: BMI, Drug Administration in Vietnam, IMS

Source: BMI, HRS

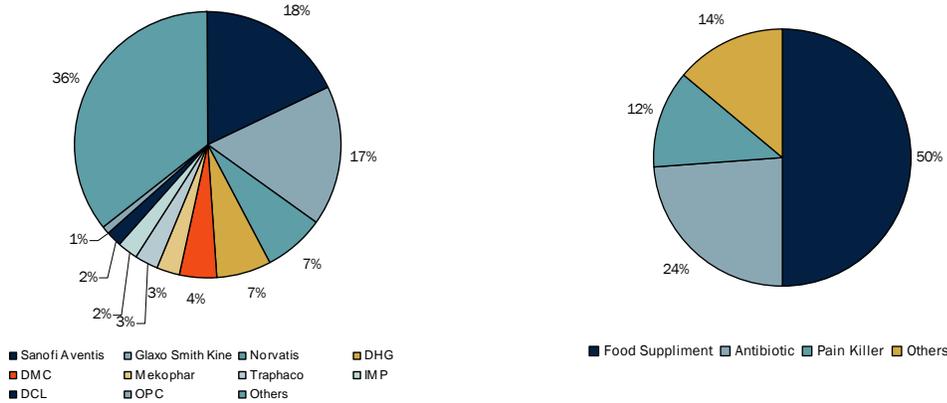
The Vietnamese pharmaceutical industry is both fragmented, in terms of the number of players, and concentrated geographically. There are 180 pharmaceutical manufacturers competing in this market. Due to the lack of innovation and the focus on generic drugs, local companies produce more than 70% of the volume of total drug consumption but account for only 52% of total market sales. For any given generic drug, consumers can easily find more than a dozen products from different companies. The other drugs are imported; the three largest multi-national companies alone, Sanofi Aventis, GSK, and Novartis, have a combined market share of over

Due to the lack of innovation and the focus on generic drugs, local companies produce more than 70% of the volume of total drug consumption but account for only 52% of total market sales.

Initiation of Coverage – DHG Pharma

42%. Geographically, southern and northern provinces make up 74% of total sales; southern provinces alone represent approximately 49% of the market of which HCMC contributes 11%. Up to now, multi-nationals have focused almost exclusively on first tier cities such as Hanoi and HCMC, and we believe this will continue in the future leaving rural and suburban markets open to domestic players.

Figure 26: Market share of top 10 in 2007 Top 50 local products in revenue (2007)



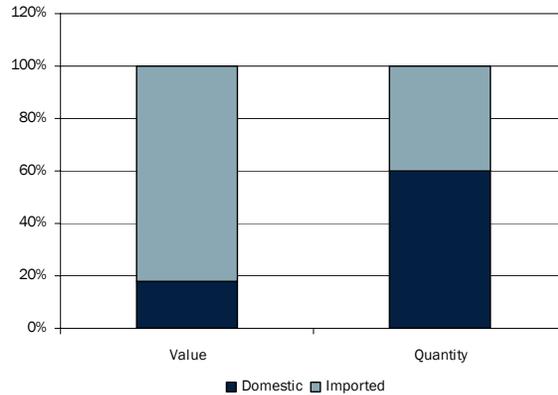
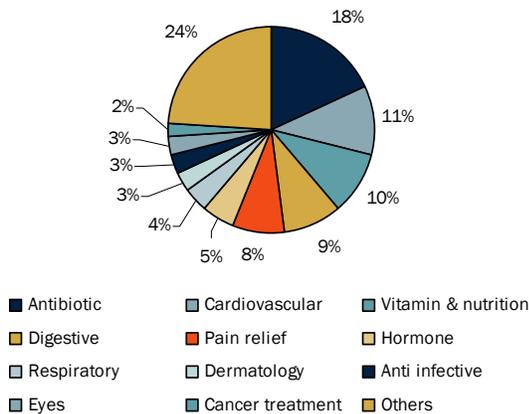
Source: IMS, HRS estimate

Source: Jaccar

New formulations, geographical reach and alignment of the product portfolio towards niche segments should be the key growth drivers for the local pharmaceutical sector. We are positive on large Vietnamese domestic players, which have the financial strength to invest in infrastructure to address penetration-driven growth. We expect to see consolidation in the domestic market as smaller players either are purchased by larger players or are edged out of the market. We remain cautious about the growth prospects of multi-national companies, since we expect limited pricing power for these companies, at least in the near term.

We are positive on large Vietnamese domestic players, which have the financial strength to invest in infrastructure to address penetration-driven growth.

Figure 27: Type of drugs imported in 2008 Volume & value of imported in hospital distribution



Source: Drug Administration of Vietnam, BVSC

Source: Drug Administration of Vietnam

Financial Highlights

Income statement (VNDmIn)

| FY ended, 31 December | 2006A | 2007A | 2008A | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E |
|-----------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|
| Net Sales | 866,192 | 1,269,280 | 1,485,464 | 1,518,000 | 1,716,000 | 1,982,000 | 2,295,000 | 2,633,000 | 2,999,000 | 3,396,000 | 3,824,000 |
| COGS | (402,747) | (600,778) | (694,445) | (720,443) | (818,772) | (950,726) | (1,106,695) | (1,276,373) | (1,461,413) | (1,663,497) | (1,882,861) |
| Gross Profit | 463,445 | 668,502 | 791,019 | 797,557 | 897,228 | 1,031,274 | 1,188,305 | 1,356,627 | 1,537,587 | 1,732,503 | 1,941,139 |
| Selling, G&A expense | (367,834) | (529,142) | (625,423) | (567,792) | (644,248) | (746,881) | (868,033) | (999,550) | (1,142,679) | (1,298,684) | (1,467,697) |
| EBIT | 95,611 | 139,360 | 165,596 | 229,765 | 252,980 | 284,394 | 320,272 | 357,077 | 394,909 | 433,819 | 473,442 |
| Financial Income | 514 | 5,789 | 22,329 | 16,939 | 4,816 | 4,676 | 5,093 | 5,761 | 7,287 | 9,066 | 10,677 |
| Financial Expense | (11,214) | (17,291) | (38,495) | (32,340) | (8,753) | (5,590) | (7,492) | (9,705) | (12,258) | (15,181) | (18,508) |
| Interest Expense | (10,705) | (15,394) | (5,216) | (4,440) | (8,753) | (5,590) | (7,492) | (9,705) | (12,258) | (15,181) | (18,508) |
| Income from JV&A | - | - | 142 | - | - | - | - | - | - | - | - |
| Other profits | 149 | 454 | (4,547) | (192) | - | - | - | - | - | - | - |
| EBITDA | 108,781 | 163,414 | 194,116 | 259,755 | 291,470 | 335,535 | 387,809 | 425,118 | 467,572 | 516,817 | 566,775 |
| Depreciation Expense | (13,170) | (24,054) | (28,520) | (29,990) | (38,490) | (51,141) | (67,536) | (88,041) | (122,663) | (162,998) | (213,333) |
| EBT | 85,060 | 128,312 | 145,026 | 214,172 | 249,044 | 283,479 | 317,873 | 353,133 | 389,938 | 427,705 | 465,611 |
| Enterprise Income Tax | - | (13,166) | (18,673) | (21,417) | (24,904) | (28,348) | (31,787) | (35,313) | (38,994) | (46,926) | (56,403) |
| Deferred Income Tax | - | - | - | - | - | - | - | - | - | - | - |
| Net Income | 85,060 | 115,146 | 126,353 | 192,755 | 224,139 | 255,131 | 286,086 | 317,820 | 350,944 | 320,779 | 349,208 |
| Adjusted Net Income | 84,545 | 109,357 | 104,023 | 175,816 | 219,323 | 250,456 | 280,993 | 312,059 | 343,657 | 311,712 | 338,532 |
| EPS | 10,632 | 5,757 | 6,318 | 9,638 | 11,207 | 12,757 | 14,304 | 15,891 | 17,547 | 16,039 | 17,460 |

Balance sheet (VNDmIn)

| FY ended, 31 December | 2006A | 2007A | 2008A | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E |
|------------------------------|---------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Current Assets | 329,550 | 678,787 | 783,527 | 1,062,311 | 1,123,685 | 1,266,618 | 1,452,904 | 1,734,975 | 2,053,669 | 2,367,947 | 2,722,124 |
| Cash and cash equivalent | 35,002 | 134,951 | 211,742 | 481,633 | 467,589 | 509,263 | 576,112 | 728,693 | 906,637 | 1,067,682 | 1,256,048 |
| Account receivables | 166,440 | 257,382 | 255,126 | 262,736 | 297,006 | 343,045 | 397,219 | 455,720 | 519,068 | 587,780 | 661,859 |
| Inventories | 121,353 | 230,279 | 308,236 | 294,743 | 334,971 | 388,955 | 452,764 | 522,182 | 597,884 | 680,560 | 770,305 |
| Other Current assets | 6,755 | 4,220 | 6,159 | 7,052 | 7,972 | 9,208 | 10,662 | 12,232 | 13,932 | 15,777 | 17,765 |
| Non current Assets | 153,297 | 265,871 | 298,255 | 284,660 | 331,170 | 430,029 | 517,493 | 539,452 | 556,789 | 563,791 | 560,458 |
| Long-term receivables | 200 | 114 | 72 | - | - | - | - | - | - | - | - |
| Fixed assets | 148,142 | 228,781 | 225,956 | 245,966 | 292,476 | 391,335 | 478,799 | 500,758 | 518,095 | 525,097 | 521,764 |
| Long-term investments | 1,609 | 35,675 | 66,839 | 30,256 | 30,256 | 30,256 | 30,256 | 30,256 | 30,256 | 30,256 | 30,256 |
| Other long-term assets | 3,346 | 1,301 | 5,388 | 8,437 | 8,437 | 8,437 | 8,437 | 8,437 | 8,437 | 8,437 | 8,437 |
| TOTAL ASSETS | 482,847 | 944,659 | 1,081,782 | 1,346,971 | 1,454,855 | 1,696,646 | 1,970,397 | 2,274,427 | 2,610,458 | 2,931,737 | 3,282,581 |
| Current liabilities | 291,128 | 302,984 | 367,464 | 489,112 | 428,891 | 479,333 | 538,519 | 604,184 | 677,007 | 757,702 | 846,640 |
| Short-term debt | 167,870 | 43,430 | 8,455 | 122,864 | 39,239 | 58,253 | 80,387 | 105,914 | 135,143 | 168,413 | 206,070 |
| Account payable | 18,478 | 55,642 | 67,746 | 72,771 | 82,703 | 96,031 | 111,785 | 128,924 | 147,615 | 168,027 | 190,185 |
| Accrued liabilities | 73,965 | 164,854 | 190,187 | 190,187 | 190,187 | 190,187 | 190,187 | 190,187 | 190,187 | 190,187 | 190,187 |
| Other short-term liabilities | 30,814 | 39,058 | 101,076 | 103,290 | 116,762 | 134,862 | 156,160 | 179,158 | 204,062 | 231,075 | 260,198 |
| Non current liabilities | 21,278 | 814 | 15,194 | 15,176 | 15,176 | 15,176 | 15,176 | 15,176 | 15,176 | 15,176 | 15,176 |
| Long-term loan & debt | 21,278 | 814 | 15,148 | 15,148 | 15,148 | 15,148 | 15,148 | 15,148 | 15,148 | 15,148 | 15,148 |
| Other long-term liabilities | - | - | 46 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Total debts | 293,927 | 248,155 | 314,912 | 431,517 | 361,364 | 398,478 | 441,910 | 490,436 | 544,568 | 604,851 | 671,631 |
| Total liabilities | 312,405 | 303,797 | 382,658 | 504,288 | 444,067 | 494,509 | 553,695 | 619,360 | 692,183 | 772,878 | 861,816 |
| Owner's Equity | 170,441 | 638,411 | 695,940 | 838,695 | 1,006,800 | 1,198,148 | 1,412,713 | 1,651,078 | 1,914,286 | 2,154,870 | 2,416,776 |
| Minority Interest | - | 2,450 | 3,185 | 3,988 | 3,988 | 3,988 | 3,988 | 3,988 | 3,988 | 3,988 | 3,988 |
| TOTAL LIABILITIES & EQUITY | 482,847 | 944,659 | 1,081,782 | 1,346,971 | 1,454,855 | 1,696,646 | 1,970,397 | 2,274,427 | 2,610,458 | 2,931,737 | 3,282,581 |

Initiation of Coverage – DHG Pharma

| Cash flow (VNDmln) | | | | | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| FY ended, 31 December | 2006A | 2007A | 2008A | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E |
| Net profit (loss) before tax | 87,060 | 128,312 | 145,025 | 214,172 | 249,044 | 283,479 | 317,873 | 353,133 | 389,938 | 427,705 | 465,611 |
| Adjustments: | | | | | | | | | | | |
| Depreciation and amortisation | 13,170 | 24,054 | 28,520 | 29,990 | 38,490 | 51,141 | 67,536 | 68,041 | 72,663 | 82,998 | 93,333 |
| Financial expense | 10,705 | 15,394 | 5,216 | 32,340 | 8,753 | 5,590 | 7,492 | 9,705 | 12,258 | 15,181 | 18,508 |
| Financial income | 1,130 | (2,632) | 24,696 | (16,939) | (4,816) | (4,676) | (5,093) | (5,761) | (7,287) | (9,066) | (10,677) |
| Operating income (loss) before changes in WC | 112,065 | 165,128 | 203,457 | 259,562 | 291,470 | 335,535 | 387,809 | 425,118 | 467,572 | 516,817 | 566,775 |
| (Increase) decrease in ST investment | -- | -- | -- | (13,884) | -- | -- | -- | -- | -- | -- | -- |
| (Increase) decrease in receivables | (92,563) | (90,459) | (18,626) | (7,610) | (34,270) | (46,039) | (54,174) | (58,501) | (63,347) | (68,713) | (74,078) |
| (Increase) decrease in inventories | (8,531) | (108,426) | (77,957) | 13,493 | (40,228) | (53,984) | (63,809) | (69,418) | (75,702) | (82,675) | (89,745) |
| (Increase) decrease in other Current Assets | 1,035 | 5,300 | (53) | (893) | (920) | (1,236) | (1,454) | (1,570) | (1,700) | (1,844) | (1,988) |
| (Decrease) increase in payables | 34,160 | 109,742 | 138,189 | 5,025 | 9,932 | 13,328 | 15,754 | 17,139 | 18,691 | 20,412 | 22,158 |
| (Decrease) increase in accrued liabilities | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| (Decrease) increase in other current liabilities | 967 | 1,406 | 3,464 | 2,214 | 13,473 | 18,100 | 21,298 | 22,999 | 24,904 | 27,013 | 29,123 |
| (Decrease) increase in other LT liabilities | (11,831) | (12,947) | (24,308) | 814 | -- | -- | -- | -- | -- | -- | -- |
| (Decrease) increase in deferred tax | -- | -- | -- | (29) | -- | -- | -- | -- | -- | -- | -- |
| Tax paid | -- | -- | (24,404) | (21,417) | (24,904) | (28,348) | (31,787) | (35,313) | (38,994) | (106,926) | (116,403) |
| Financial expense | (10,297) | (15,977) | (4,654) | (32,340) | (8,753) | (5,590) | (7,492) | (9,705) | (12,258) | (15,181) | (18,508) |
| Net cash flows from operating activities | 25,005 | 53,767 | 195,108 | 204,936 | 205,800 | 231,766 | 266,144 | 290,748 | 319,165 | 288,903 | 317,333 |
| Capex | (104,450) | (104,510) | (25,812) | (50,000) | (85,000) | (150,000) | (155,000) | (90,000) | (90,000) | (90,000) | (90,000) |
| Financial income | (1,487) | (84,573) | 12,724 | 16,939 | 4,816 | 4,676 | 5,093 | 5,761 | 7,287 | 9,066 | 10,677 |
| (Increase) decrease in LT receivables | -- | -- | -- | 72 | -- | -- | -- | -- | -- | -- | -- |
| (Increase) decrease in property investment | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| (Increase) decrease in LT investment | -- | -- | -- | 36,582 | -- | -- | -- | -- | -- | -- | -- |
| (Increase) decrease in other LT assets | -- | -- | -- | (3,049) | -- | -- | -- | -- | -- | -- | -- |
| Net cash flows from investing activities | (105,937) | (189,083) | (13,088) | 544 | (80,184) | (145,324) | (149,907) | (84,239) | (82,713) | (80,934) | (79,323) |
| Share issues | -- | 398,761 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Buy-back | -- | -- | (293) | -- | -- | -- | -- | -- | -- | -- | -- |
| Borrowings received | 434,043 | 674,327 | 177,134 | 244,089 | 163,754 | 190,145 | 221,339 | 255,275 | 292,283 | 332,699 | 376,572 |
| Borrowings repaid | (339,535) | (798,767) | (212,108) | (129,680) | (247,379) | (171,131) | (199,205) | (229,747) | (263,054) | (299,429) | (338,915) |
| Short term debt | -- | -- | -- | (129,680) | (147,379) | (171,131) | (199,205) | (229,747) | (263,054) | (299,429) | (338,915) |
| Long term debt | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Others | -- | -- | -- | -- | (100,000) | -- | -- | -- | -- | -- | -- |
| Dividend paid | (14,040) | (39,056) | (69,962) | (50,000) | (56,035) | (63,783) | (71,521) | (79,455) | (87,736) | (80,195) | (87,302) |
| Net cash flows from financing activities | 80,468 | 235,265 | (105,230) | 64,409 | (139,659) | (44,768) | (49,388) | (53,928) | (58,508) | (46,925) | (49,645) |
| Net increase (decrease) in cash | (464) | 99,949 | 76,791 | 269,890 | (14,043) | 41,673 | 66,849 | 152,582 | 177,944 | 161,045 | 188,365 |
| Cash at beginning | 35,466 | 35,002 | 134,951 | 211,742 | 481,632 | 467,588 | 509,262 | 576,111 | 728,692 | 906,636 | 1,067,681 |
| Impact of exchange rate | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Cash at the end of year | 35,002 | 134,951 | 211,742 | 481,632 | 467,588 | 509,262 | 576,111 | 728,692 | 906,636 | 1,067,681 | 1,256,047 |

| Ratio analysis | | | | | | | | | | | |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| FY ended, 31 December | 2006A | 2007A | 2008A | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E |
| Revenue Growth (%) | N/A | 46.54% | 17.03% | 2.19% | 13.04% | 15.50% | 15.79% | 14.73% | 13.90% | 13.24% | 12.60% |
| Gross Margin (%) | 53.50% | 52.67% | 53.25% | 52.54% | 52.29% | 52.03% | 51.78% | 51.52% | 51.27% | 51.02% | 50.76% |
| SG&A Margin (%) | (42.47%) | (41.69%) | (42.10%) | (37.40%) | (37.54%) | (37.68%) | (37.82%) | (37.96%) | (38.10%) | (38.24%) | (38.38%) |
| Operating Margin (%) | 11.04% | 10.98% | 11.15% | 15.14% | 14.74% | 14.35% | 13.96% | 13.56% | 13.17% | 12.77% | 12.38% |
| EBITDA Margin (%) | 12.56% | 12.87% | 13.07% | 17.11% | 16.99% | 16.93% | 16.90% | 16.15% | 15.59% | 15.22% | 14.82% |
| Interest Margin (%) | 9.82% | 10.11% | 9.76% | 14.11% | 14.51% | 14.30% | 13.85% | 13.41% | 13.00% | 12.59% | 12.18% |
| Net Margin (%) | 9.82% | 9.07% | 8.51% | 12.70% | 13.06% | 12.87% | 12.47% | 12.07% | 11.70% | 9.45% | 9.13% |
| Adjusted Net Margin (%) | 9.76% | 8.62% | 7.00% | 11.58% | 12.78% | 12.64% | 12.24% | 11.85% | 11.46% | 9.18% | 8.85% |
| Adjusted Net Income Growth (%) | N/A | 29.35% | (4.88%) | 69.02% | 24.75% | 14.19% | 12.19% | 11.06% | 10.13% | (9.30%) | 8.60% |
| Accts Receivable (days) | 51.1 | 60.9 | 63.0 | 62.3 | 59.5 | 58.9 | 58.9 | 59.1 | 59.3 | 59.5 | 59.6 |
| Accts Payables (days) | 15.8 | 22.5 | 32.4 | 35.6 | 34.7 | 34.3 | 34.3 | 34.4 | 34.5 | 34.6 | 34.7 |
| Inventory Turnover days | 106.3 | 106.8 | 141.5 | 152.7 | 140.4 | 139.0 | 138.8 | 139.4 | 139.9 | 140.3 | 140.6 |
| Current Ratio (x) | 0.02x | 0.01x | 0.02x | 0.01x | 0.02x |
| Debt to Capitalization (%) | 63.30% | 27.99% | 31.15% | 33.97% | 26.41% | 24.96% | 23.83% | 22.90% | 22.15% | 21.92% | 21.75% |
| Debt to Equity (%) | 172.45% | 38.87% | 45.25% | 51.45% | 35.89% | 33.26% | 31.28% | 29.70% | 28.45% | 28.07% | 27.79% |
| Assets Turnover Ratio (x) | 1.79x | 1.34x | 1.37x | 1.13x | 1.18x | 1.17x | 1.16x | 1.16x | 1.15x | 1.16x | 1.16x |
| Return on Assets (%) | 17.62% | 16.13% | 12.47% | 15.87% | 16.00% | 16.19% | 15.60% | 14.97% | 14.37% | 11.58% | 11.24% |
| Return on Equity (%) | 49.91% | 28.47% | 18.94% | 25.12% | 24.29% | 23.14% | 21.92% | 20.75% | 19.69% | 15.77% | 15.28% |

Appendix 1: Market Survey Research

| DHG brandname | Main Ingredients | Price per unit | Competed Brands | Producers | Price per unit | |
|---|--------------------------------------|----------------------|--------------------|----------------------|----------------|---------------|
| Klimentin 625mg (film coated tab) | Amoxicilin Acid Clavulanic | 6,500 | Ofmantine | Domesco | L | 6,200 |
| | | | Augbactam | Mekopharm | L | 4,500 |
| | | | Claminat 625 mg | Imexpharm | L | 5,276 |
| | | | Augmentin 626mg | GSK | F | 15,000 |
| | | | Enhancin | Ranbaxy | F | 10,000 |
| | | | Curam 626mg | Norvatis | F | 11,500 |
| Haginat 500mg (film coated tab) | Cefuroxime | 12,000 | Zinmax | Domesco | L | 12,000 |
| | | | Zanimex | Imexpharm | L | 11,813 |
| | | | Quincef | Mekopharm | L | 5,900 |
| | | | Euzimnat | Mebipharm | L | 7,020 |
| | | | Alurix | Glenmark | F | 15,000 |
| Haginat 250mg (film coated tab) | Cefuroxime | 10,000 | Zinnat 280mg | GSK | F | 12,000 |
| | | | Alurix 280mg | Glenmark | F | 13,000 |
| | | | Xorimax 250mg | Sandoz | F | 11,000 |
| Hapacol 500 (film coated tab) | Paracetamol | 300 | Acetaphen 500 | OPV | L | 350 |
| | | | Dopamol 500 | Domesco | L | 320 |
| | | | Glotaldol | Glomed | L | 300 |
| | | | Biogesic | United Pharma | F | 450 |
| | | | Panadol 500 | GSK | F | 540 |
| | | | Temol | Sandoz-Imexpharm | F | 450 |
| Eugica (softgel) | Eucalyptol Menthol | 400 | Acetylcystein | Duoc Cuu Long | L | 300 |
| | | | Acetylcystein | Imexpharm | L | 300 |
| | | | Tragutan | F.T. pharma (3/2) | L | 400 |
| | | | Acodine | Sanofi Aventis | F | 550 |
| Bromhexin 8mg (tablet) | Bromhexin hydroclo | 100 | Bromhexin | Domesco | L | 90 |
| | | | Bromhexin 3/2 | F.T. pharma (3/2) | L | 80 |
| | | | Bromhexin | Pharimexco | L | 110 |
| | | | Bromhexin | TW1 | L | 90 |
| | | | Bromhexin | Meyer-BPC | F | 120 |
| | | | Bisolvon | Boehringer Ingelheim | F | 315 |
| Davita Bone (efferverscent tab) | Canxi Vitamin D3 | 2,000 | Cal-D-Vita | Bayer Consumer Care | F | 3,850 |
| | | | Calcium Hasan | Hasan - Dermapharm | F | 4,000 |
| | | | Calcium Sandoz 500 | Novartis | F | 3,000 |
| | | | Calcium Corbiere | Sanofi | F | 2,333 |
| Unikids (syrup) | Ca, panthenol Phospho, B2, B6, E, | 500 per ml | Kiddi pharमतon | Boehringer Ingelheim | F | 915 per ml |
| Eyelight eye (drop) | Tetrahydrozoline HC | 20,000 per bottle | Viotto | Ca Mau | L | 8,000 |
| | | | V.Rohto | Rohto-Mentholatum | F | 30,000 |
| Glumeform 850mg (film coated tab) | Metformin | 2,000 | Glucofast 850mg | Mebipharm | L | 950 |
| | | | Glucoform 850mg | OPV | L | 1,500 |
| | | | Dianetmin 850mg | malaysia | F | 2,100 |
| | | | Megluton 850mg | Hexal | F | 2,000 |
| | | | Glucophage 850 mg | Merck Sante | F | 3,200 |
| Glumeform 500mg (film coated tab) | Metformin | 1,000 | Glucofast 500mg | Mebipharm | L | 600 |
| | | | Glucofine 500mg | Domesco | L | 500 |
| | | | Glucoform 500mg | OPV | L | 1,000 |

Horizon Securities' Rating System

Under our rating system, each stock is given a two-part rating, which indicates the following:

Investment Ratings

- Buy (1)
- Neutral (2)
- Underperform (3)

Risk Ratings

- Low (L)
- Medium (M)
- High (H)
- Speculative (S)

Our Analyst's Methodology

Price objective and expected total return

Initially, an analyst derives an expected 12-month price objective using multiple valuation methodologies (as specified in the Valuation section of the research). The current market price is then compared with the price objective to calculate an expected gain or loss. The one-year projected dividend yield, if any, is then added to the expected gain or loss to calculate an expected total return.

Risk rating

The analyst then assesses the risk of a stock based on various quantitative and fundamental factors that relate to the stock's local market/country (as specified in the Risk section of the research). We categorize risk as Low, Medium, High or Speculative.

Ratings-Risk-Return Matrix

Finally, based on both the expected total return and risk rating, an investment rating is established using our ratings-risk-return matrix (below). We categorize investment ratings as Buy, Neutral or Underperform. All published research contains a Valuation and Risk section where analysts must discuss how they derived their price objectives and risk ratings. Investors are encouraged to read this section for a detailed description.

Expected Total Returns Ratings-Risk-Return Matrix

| | LOW Risk | MEDIUM Risk | HIGH Risk | SPECULATIVE |
|------------------|--------------|--------------|---------------|---------------|
| BUY (1) | $R \geq 10$ | $R \geq 15$ | $R \geq 20$ | $R \geq 35$ |
| NEUTRAL (2) | $0 < R < 10$ | $5 < R < 15$ | $10 < R < 20$ | $15 < R < 35$ |
| UNDERPERFORM (3) | $R \leq 0$ | $R \leq 5$ | $R \leq 10$ | $R \leq 15$ |

$R = \text{Expected Total Return (12 months)} = [(\text{Price Objective} - \text{Current Price}) / \text{Current Price}] + \text{Forecast 12-month Dividend Yield}$.

These benchmarks are subject to change.

Initiation of Coverage – DHG Pharma

Important Disclosures

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